

## Curriculum Vitae 2024

**Name and surname:** Małgorzata Kozak  
**Position in ACER:** Alternate of the Board of Regulators

### I. PROFESSIONAL EXPERIENCE

OCCUPATION / POSITION HELD	START DATE	END DATE	EMPLOYER	MAIN ACTIVITIES OR RESPONSIBILITIES
Director of the Department of Markets Development and Consumer Issues,	12.2015		Energy Regulatory Office	Implementation of network codes, capacity market, approval of national network codes
Head of International Relation	09.2014	11.2015	Energy Regulatory Office	Coordination of international cooperation of President URE, drafting policy papers, coordination of preparing of the position of President URE
Vice-President	08.2008	05.2014	Office for Competition and Consumers Protection	state aid programs, surveillance of the market, supervision of the trade inspection
General Director	12.2006	07.2008	Energy Regulatory Office	Supervision of the functioning of the Office



Counsellor of the President  Department of European Integration and Comparative Studies	07.2002	11.2006	Energy Regulatory Office	preparing the analysis of functioning electricity and gas market,
Specialist  Central Branch in Warsaw	08.1998	06.2002	Energy Regulatory Office	Conducting of administrative proceedings

## II. EDUCATION

TITLE OF QUALIFICATION	START DATE	END DATE	NAME AND TYPE OF ORGANISATION	PRINCIPAL SUBJECTS COVERED
Bachelor's degree.	10.1993	06.1998	Law Faculty; Warsaw University	Polish and European law
Post graduate studies	10.2002	05.2003	National School of Public Administration and Ecole Nationale d'Administration	European integration
Post graduate studies - Energy Sector Economics	10.2000	05.2001	Warsaw School of Economics	Function of energy enterprise at the market
Main Course at European Union Law, International Trade Law	10.1995	06.1996	British Centre for English and European Legal Studies under auspices of the Cambridge University	Brithish and European Law

### III. TRAINING SEMINARS

TITLE	START DATE	END DATE	NAME AND TYPE OF ORGANISATION	PRINCIPAL SUBJECTS COVERED

### IV. PUBLICATIONS

TITLE	START DATE	END DATE	DESCRIPTION
<i>Konkurencja na detalicznym rynku energii – znaczenie unbundlingu. Spójność społeczna gospodarcza i terytorialna w polityce Unii Europejskiej Prace</i>	2008		
<i>Ekonomiczne i prawne aspekty rozwiązania kontraktów długoterminowych w Polsce (współautorka). Polska w rozszerzonej Unii</i>	2004		
<i>Stan i przyszłość elektroenergetyki w Unii Europejskiej. Wnioski dla Polski (współautorka).</i>	2004		



<i>Energetyka w Unii Europejskiej. Droga do konkurencji na rynkach energii elektrycznej i gazu pod red. Agnieszki Dobroczyńskiej, Biblioteka Regulatora, Warszawa 2003,</i>	2003		
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I, Forename Małgorzata Kozak, hereby confirm, on my honour, that I am personally submitting this declaration.

Submitted on: 19.02.2024

Signature: Małgorzata Kozak