

Curriculum Vitae 2026

Name and surname: Emmanuelle WARGON
Position in ACER: Member of the Board of Regulators

I. PROFESSIONAL EXPERIENCE

OCCUPATION / POSITION HELD	START DATE	END DATE	EMPLOYER	MAIN ACTIVITIES OR RESPONSIBILITIES
Présidente de la commission de régulation de l'énergie	08.2022	Ongoing	Commission de regulation de l'énergie	Accelerating the energy transition Contributing to energy sovereignty and security of supply Promoting energy sobriety and efficiency
Ministre déléguée au Logement	07.2020	05.2022	Gouvernement français	Leading the implementation of "Ma PrimeRenov". Supporting the sector during and after the crisis Finalising the tertiary sector decree and the RE2020 one for new buildings
Secrétaire d'Etat auprès du ministre de la Transition écologique et solidaire	10.2018	07.2020	Gouvernement français	Finalising the multi-annual energy plan Leading working groups on removing barriers to the development of renewable energy Accompanying the closure of coalfired power stations

Directrice général affaires publiques et communication	10.2015	10.2018	Danone	Defining Danone's positioning on major public health, social and environmental issues and deployment of it internally and externally
Déléguée générale à l'emploi et à la formation professionnelle	11.2012	09.2015	Ministère du travail	Managing a structure of 250 direct employees and 3000 in the regions Supervising Pôle emploi and defining the orientations of the employment policy
Secrétaire générale, Haut fonctionnaire de défense et sécurité	07.2010	10.2012	Ministère en charge des affaires sociales (Travail et emploi, Santé et Sports, Jeunesse et Solidarités actives)	Managing a group of 10,000 civil servants Being responsible for the support functions (budgets, human resources, information systems and real estate) of 3 ministries Leading the regional health agencies
Directrice de cabinet du Haut-Commissaire	05.2007	03.2010	Haut-commissariat aux solidarités actives contre la pauvreté	Creating the Revenu de Solidarité Active (earned income supplement mechanism) and the civic service Defining a new youth policy
Directrice de cabinet du directeur général et Directrice déléguée à la coordination et au contrôle interne	03.2006	05.2007	Assistance publique – Hôpitaux de Paris (AP6HP)	Managing the strategic issues of the APHP Creating the strategic scorecard (performance indicators) and internal control procedures
Adjointe au directeur général	06.2002	02.2006	Agence française de sécurité sanitaire des produits de santé	Head of state relations, external relations, international relations and communication Restructuring the financial function



Conseillère technique en charge de la politique du médicament	04.2001	05.2002	Ministère délégué à la Santé	Developping patient access to innovative medicines Representing the Minister to the European Commission on pharmaceutical innovation and access to care.
Auditrice	03.1997	03.2001	Cour des comptes	Controlling public banks and real estate hive-off banking establishment (Crédit Lyonnais, Comptoir des Entrepreneurs) Rapporteur to the Council of Taxation on real estate taxation

II. EDUCATION

TITLE OF QUALIFICATION	START DATE	END DATE	NAME AND TYPE OF ORGANISATION	PRINCIPAL SUBJECTS COVERED
Diploma at HEC	09.1989	08.1993	Ecole des Hautes Etudes Commerciales de Paris (HEC Paris)	Management
Master in public policy	09.1993	08.1995	Institut d'Etude Politique de Paris (Sciences Po Paris)	Public policies
Ecole Nationale d'Administration	09.1995	03.1997	ENA	Administration

III. TRAINING SEMINARS

IV. PUBLICATIONS

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IDENTITY CONFIRMATION

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I, Emmanuelle Wargon, hereby confirm, on my honour, that I am personally submitting this declaration.

Submitted on: 29.01.2026

Signature: Emmanuelle Wargon
