



# WORKSHOP

REMIT implementation updates

Friday 28.11.2025 09:00 - 13:00 CET Online







www.acer.europa.eu









#### ACER and European Commission workshop: REMIT implementation updates

Friday 28 November 2025 | 09:00 - 13:00 CET

Online, MS Teams Town hall

#### AGENDA

08:50 - 09:00	Workshop open for log-in	Starts promptly at 09:00
Chair: Karina KNAUS, ACER		
09:00 - 09:20	Welcome address and introductory remarks  Volker ZULEGER, ACER  Annamaria MARCHI, European Commission, DG ENER	
09:20 - 09:50	REMIT implementation: Recent developments and upcoming changes Elissavet KAZILI, European Commission, DG ENER Eleonora NAGALI, ACER	
09:50 - 10:00	Q&A	
10:00 - 10:40	Making data available, enhancing transparency Marketa STUCHLIKOVA, ACER	
	Panel discussion  Moderator: Karina KNAUS, ACER  Panellists:	
	<ul> <li>Anje STIERS, Energy Traders Europe (ETE)</li> <li>Karsten NEUHOFF, German Institute for Economic Research (DIW)</li> <li>Andreas FUHRMANEK, European Commission - Joint Research Centre (JRC)</li> <li>Johannes MAYER, E-Control (Austria's national regulatory authority)</li> </ul>	
10:40 - 11:00	Q&A	
11:00 - 11:15	Coffee break	

11:15 - 12:15	Enhancing integrity through multi-stage monitoring Marcel VOCHEM, ACER Alessandro VESCIA, ACER  Panel discussion Moderator: Leo LEHR, E-Control (Austria's national regulatory authority) Panellists:  Bernd OLDENBURG, ACM (the Netherlands Authority for Consumers and Markets) Leonardo GROSSO, European Network of Transmission System Operator for Electricity (ENTSO-E) Eva PAPADIONYSIOU, Association of European Energy Exchanges (EUROPEX) Alexander MCDONALD, European Venues and Intermediaries Association (EVIA)	
12:15 - 12:25	Q&A	
12:25 - 12:40	ACER investigatory powers: Update on implementation Martin GODFRIED, ACER	
12:40 - 12:50	Q&A	
12:50 - 13:00	Closing remarks Karina KNAUS, ACER	



## Housekeeping rules



Please pose your questions using the Slido tool within through this direct link:

https://app.sli.do/event/h1awK yyaM4ZYa5pkzFaXNZ Keep your microphone muted unless the chair gives you the floor





Slides from this webinar will be uploaded to ACER website

Questions will be addressed during respective Q&A sessions.

For time reasons, not all questions may be addressed during the session, including those of technical nature or pertaining to specific cases.







## **REMIT: Stepping into a new phase**

REMIT's impact: A look back

Adapting to change: Evolving markets and key lessons shaped REMIT's 2024 revision...



... and initiated the update of the REMIT secondary legislation



ACER's dialogue with stakeholders is at the core of the REMIT implementation





# REMIT 2.0 - Key policy aspects

Report on criminal penalties

Expected delivery: Q1 2026



Transparency of wholesale energy markets

REMIT penalties

Affordable **Energy Action** plan



**Policy links** 

Increased scrutiny of wholesale markets

NRA/ACER powers

**Gas Market** Task Force



# REMIT 2.0 – Implementation steps

### Main deliverables

**Revision of REMIT Implementing Regulation** 

Provisional Timeline

Adoption by Q1 2026

**REMIT Delegated Regulation on IIPs / RRMs** 





Adoption by Q1 2026

**Revision of REMIT Fee Decision** 





Adopted in Q3 2025

Delegated Regulation on threshold for inside information





**Priority for 2026** 

**Commission report on criminal penalties** 





Submission Q1 2026

ir







# REMIT implementation: Recent developments & upcoming changes

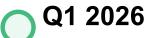
**Elissavet KAZILI** 

**European Commission** 

# Revised REMIT Implementing Regulation on data reporting



1<sup>st</sup> and 2<sup>nd</sup> Comitology meetings



Foreseen adoption / entry into force

- Publication for feedback in Have Your Say portal
- 3<sup>rd</sup> Comitology meeting (VOTED text)

August-September + 14 October 2025

### Main novelties:

- Periodic reporting of hydrogen transactions
- Periodic reporting of gas storage contracts of >12 months
- Exposure reporting
- Periodic reporting for electricity balancing
- Reporting of transactions executed via trade-matching systems
- Timing for reporting



# REMIT Delegated Regulation on IIPs and RRMs



Expert group meeting



Q4 2025 / Q1 2026

Translation + 2 months scrutiny + adoption / entry into force

Publication for feedback in Have Your Say portal



# EU rules on RRM / IIP framework:

- Authorisation
- Organisational requirements
  - Supervision
  - Withdrawal



# REMIT fee decision (2025/1771)

- Roundtable meetings: 17 and 18
   September 2024
- Public consultation launched in Q3/2024
- Consultation of ACER's Administrative Board in Q4/2024
- Consultation of ACER's Board of Regulators in Q4/2024

### Main novelties:

- Fees extended to IIPs
- Increased flat enrolment fee and corresponding increases of remaining fee components from fees due by RRMs
  - Inflation adjustment
  - Surcharge for 2025



# REMIT Delegated Regulation on threshold for inside information

- Different for natural gas vs electricity?
- One pan-EU threshold per commodity **vs** regional / national ones?
- Absolute **vs** relative **vs** descriptive threshold?







# REMIT implementation: Recent developments and upcoming changes from ACER's perspective

Eleonora NAGALI
ACER



## A perfect relay race





## A perfect relay race





## **ACER's checklist**

#### **REMIT** implementation

- CEREMP decision
- Reports under article 15 of REMIT
- Set up investigation process and start with the activity
- Adapt the transparency tools (reference centre and single point of access) to the new data collection

#### **New data reporting framework**

- ☐ Consultation on new guidance and electronic formats
- ☐ Update the IT infrastructure: from data collection to data sharing
- ☐ Adapt the surveillance tools to the new data reporting framework

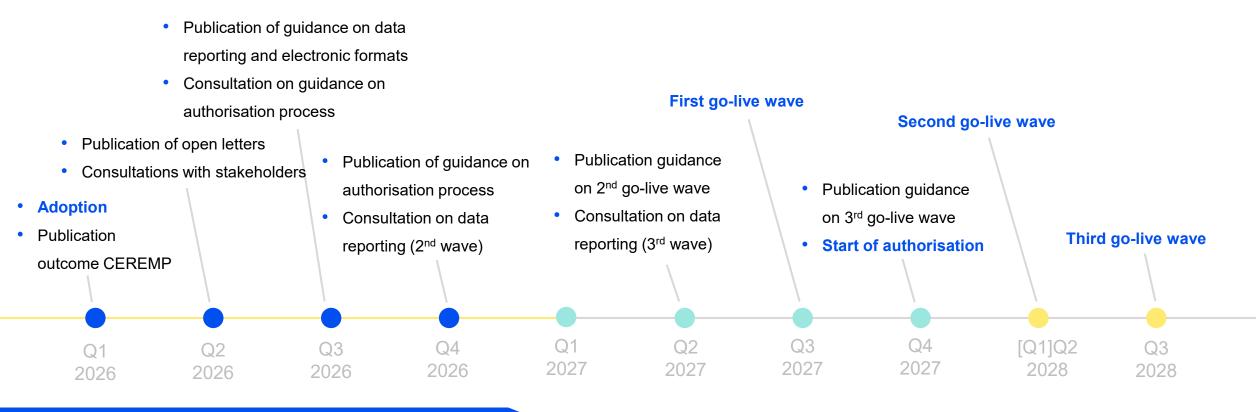
#### New authorisation and supervision processes

- ☐ Consultation of new guidance on the RRMs and IIPs authorisation process
- New tools for the authorisation of RRMs and IIPs
- ☐ Supervision of IIPs to be set up

Efficient coordination with NRAs and cooperation with stakeholders



## **Expected timeline 2026-2028**



First go-live

Second go-live



## Stakeholder engagement in 2026

Stakeholder engagement is at the core of ACER activities under REMIT data reporting framework Strong commitment to engagement with **reporting parties and key stakeholders**: OMPs, RRMs, IIPs, AEMPs\*

#### Focus and scope

Focus on the implementation of **secondary legislation**(REMIT Implementing Regulation and new Delegated act on RRMs and IIPs)

reporting guidance, guidelines, electronic formats, open letters and

other relevant activities

Transparent and timely
engagement to bring clarity
for the stakeholders and
contribute towards effective
implementation of REMIT
obligations

#### Main stakeholder engagement venues



Bilateral interactions

Informal consultations (guidance etc.) ACER &
European
Commission
workshop
(annual ACER
REMIT Forum)

Expert groups

<sup>\*</sup> Extended new list for 2026-2028 as per the new open call (closed in October 2025; outcome to be published in December 2025).



## Looking ahead...

#### Goal

- Step-by-step improvement to get efficient and accessible data collection
- Enhanced transparency towards EU energy markets
- Increase gradually surveillance coverage to new markets and new forms of trading
- Activate the new investigation activities



#### **Challenges**

- Implementation timeline for the new data reporting and new authorisation frameworks
- REMIT II resource intensive, also relating to the growing interest in energy data
- Streamline data sharing and continue to enhance data quality



# **Q&A** session

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- Directly in MS Teams
- Through <u>www.slido.com</u> using #REMIT
- Scan the QR code below
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Due to high number of questions and for time reasons, not all questions may be addressed during the session, including those of technical nature or pertaining to specific cases.





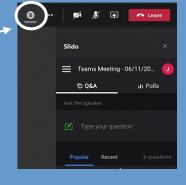


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## **Key aspects of REMIT information**

REMIT data are the most complete source on EU wholesale power and gas markets.

Bottom-up approach: transaction level data allow for building micro and macro views:

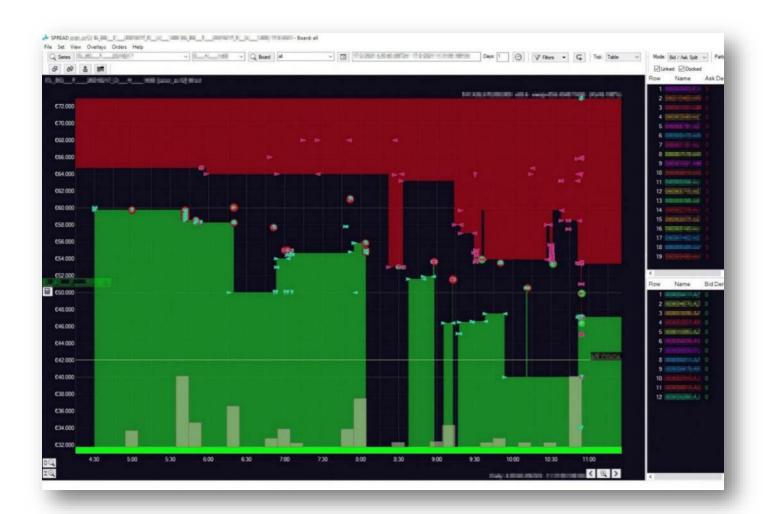
- Requires thorough understanding of data
- Provides flexibility and opportunity to structure the analysis to the need
- Data quality

Challenges with data quality dimensions are tackled through Data Quality Management process where ACER and NRAs are in contact with Reporting Parties.



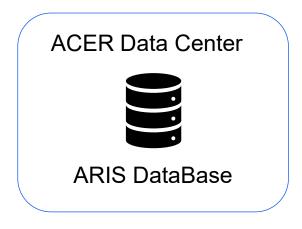
## Value of REMIT data

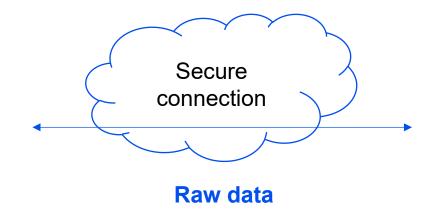
- The main purpose of REMIT reporting is to foster market integrity and transparency
- Other means to foster market integrity and transparency besides market surveillance
  - Market insights
  - Needs of other relevant authorities
  - Academic research



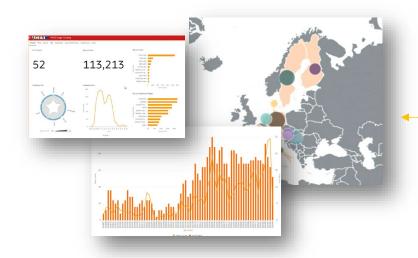


# Sharing of raw data and through business intelligence tool with NRAs









Secure connection

#### **BI** solution

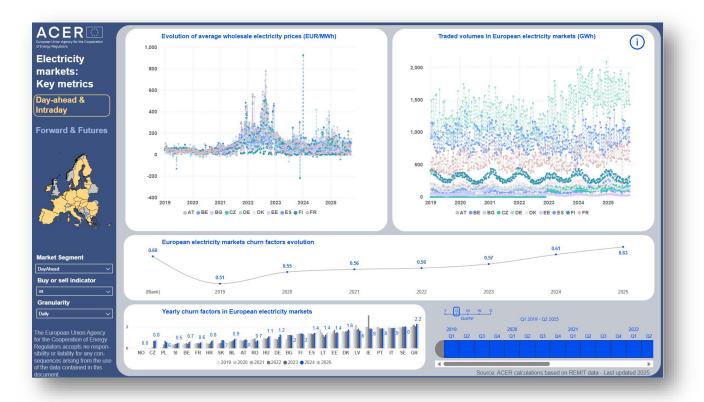
- Browser based
- Data filtering per NRA





## **Market insights**

- Market Monitoring for Electricity and Gas
- REMIT quarterly
- Ad-hoc market analysis





## **Data sharing**

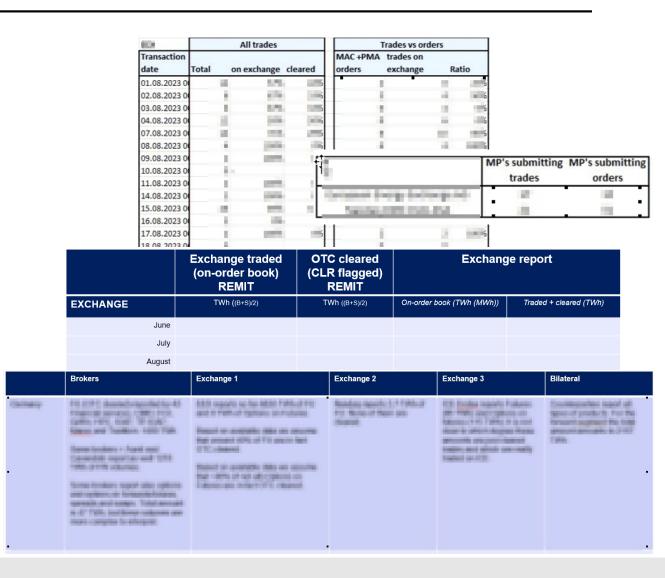
**Article 10 of REMIT:** Sharing of information between the **Agency and other authorities**.

Besides regular data sharing with NRAs (who may share the data also with other National Competent Authorities), the Agency cooperates also with Commission Services.

**Article 12(2) of REMIT** covers requirements for sharing information with **academia** subject to certain requirements

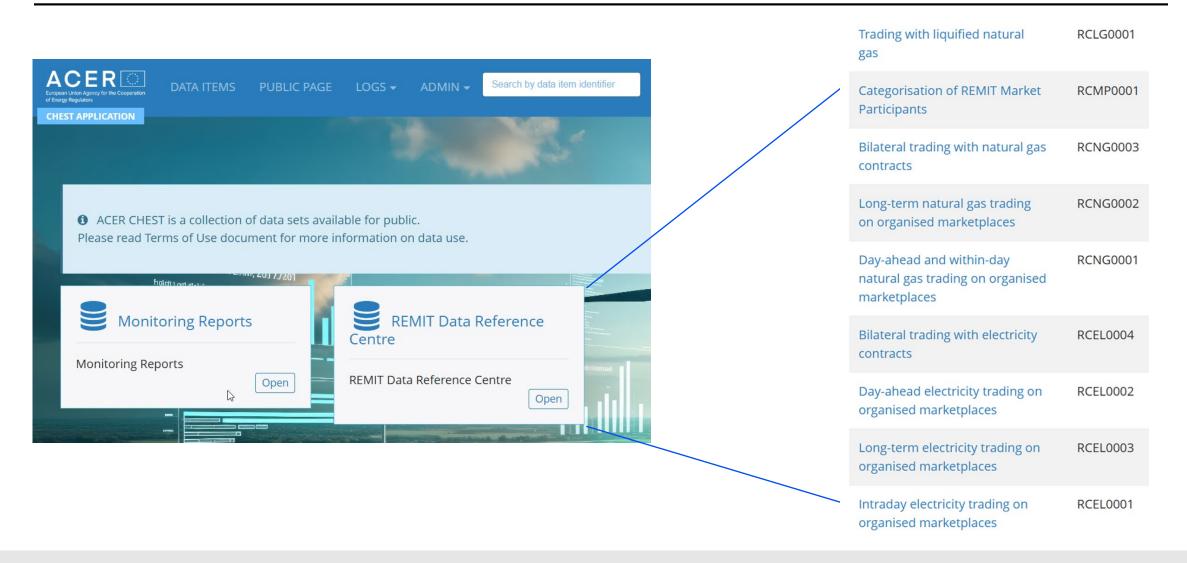
**Challenge:** commercial sensitivity & confidentiality

 And practical challenges (experiences Reference Centre)





# **Enhancing transparency:** the REMIT Data Reference Centre



AEGIS – CHEST.



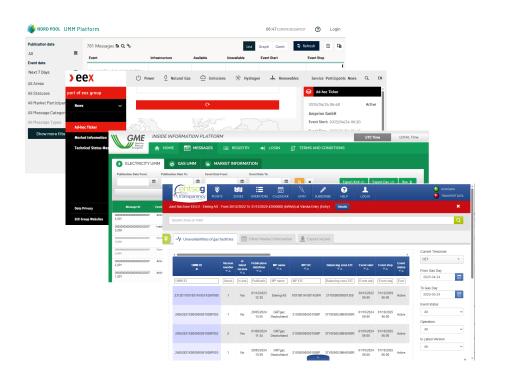
# **Enhancing transparency: Inside Information Access Point**

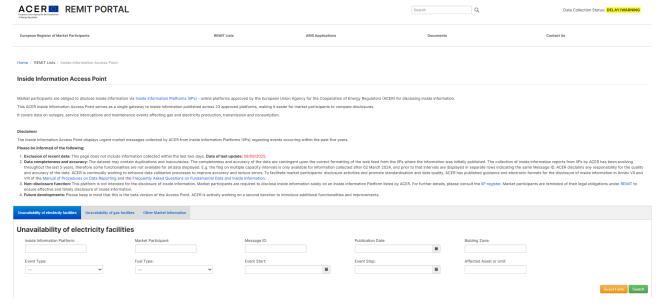
23 platforms: Real-time publication

Competition



Access Point: Aggregated data Ex-post publication









- New data requirements
- Increasing usefulness of REMIT data
- Improving data quality
- Promoting transparency
- Improving based on experiences





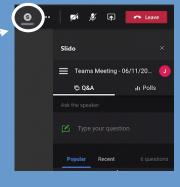


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# Enhancing integrity through multi-stage monitoring

Report - REMIT II Art 15(5)(a)

Marcel VOCHEM
ACER





Report on Article 15(5)(a) of REMIT

**Key insights** 

Looking ahead





#### **Purpose of the report:**

- Evaluate PPAT's arrangements, systems and procedures to establish, whether they perform market surveillance effectively
- Evaluate NRA's effectiveness of monitoring and addressing suspicious activities in energy markets

Legal basis of the report: REMIT Article 15(5)(a)(b)

The revised REMIT requires ACER in cooperation with NRAs to write a yearly report on the topic. The first report established a baseline to address reporting obligations, while the second will include also measuring of the effectiveness.





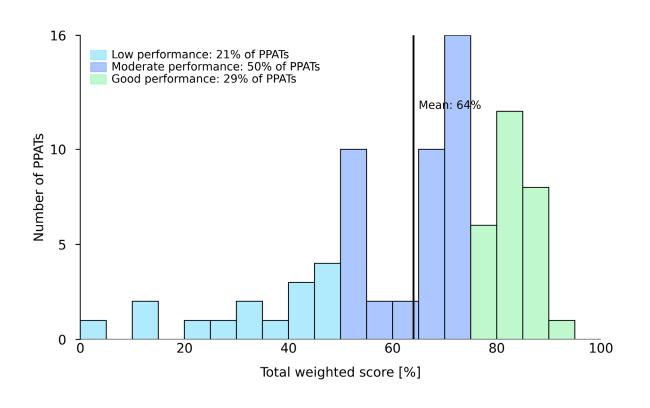
Report on Article 15(5)(a) of REMIT

**Key insights** 

Looking ahead



## Surveillance capability analysis



#### **Survey:**

- EU Survey Tool 5 sections, 50 questions: Key info, arrangements, procedures, systems, (self) assessment
- Survey answered by responsible person preferable for surveillance, monitoring or compliance at PPAT
- 82 PPATs participating, 70% reply rate

#### **Scoring methodology:**

- Only mandatory questions from main three sections scored
- Overall score calculated as a weighted average, sections assigned equal weights

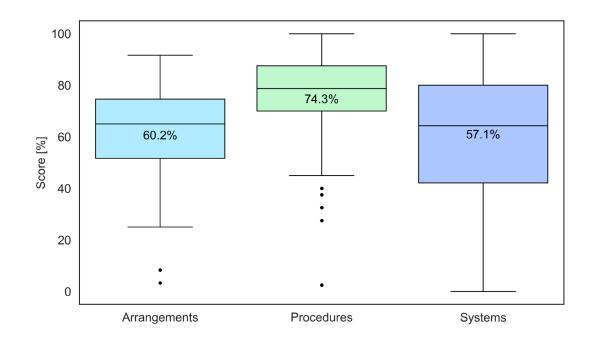
### **Scoring classification** (illustration purposes only):

- Low scoring: below 50%
- Moderate scoring: between 50% and 75%
- Good scoring: above 75%



## Main findings

- Highest scores in Procedures, followed by Arrangements
- Concentration of trading: 90% of volumes traded by 6 PPATs
- **Formalised principles:** Half of the PPATs formalised the detect-analyse-notify-deter principle, gap in deterrence
- Highest scores among energy exchanges, followed by brokers
- High scores also coincide with a practical conversion into
   STORs received by ACER during the last two years

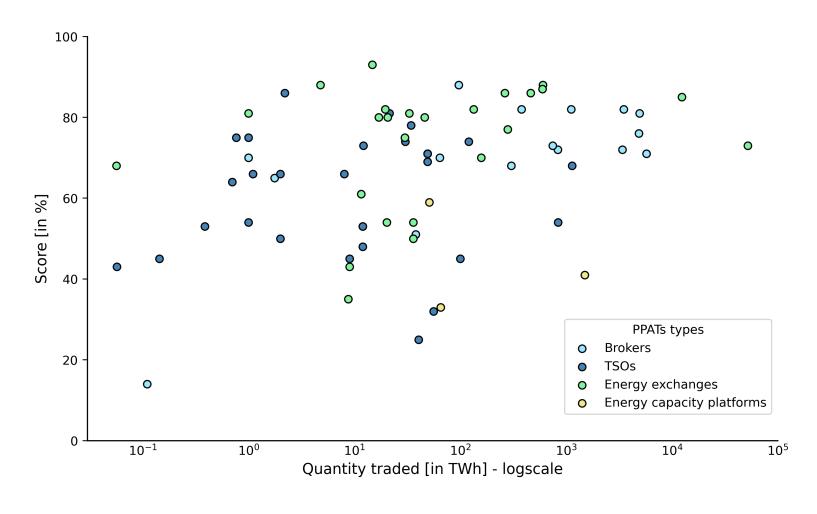


"No-go" situations:

- no surveillance function or system in place
- management can influence or block notifications to ACER and NRAs
- employees not declaring potential conflicts of interest



## **Additional insights**



- Compliance scores vary across
  PPAT sizes, years of operation, and
  number of products covering
- Size matters: higher number of traded quantities corresponds to better surveillance capability scores
- Experience matters: the same applies to the number of years when a PPAT has been active as a market intermediary





Report on Article 15(5)(a) of REMIT

## **Key insights**

Looking ahead



## **Key insights**

#### **Procedures:**

- More focus on separating the surveillance function
- Mitigation of direct intervention of the management into the surveillance function

#### **Arrangements:**

- Targeted audits of the surveillance functions performed more frequently
- Exclusion of management from possibility to influence the notification process

#### Systems:

- Encouraged use of professional and certified systems
- Expanded coverage of existing surveillance systems

#### ACER PPAETs market surveillance

#### The statistical analysis of survey responses provides valuable insights for future discussions on REMIT

5. Conclusions and recommendations

obligations of PPATs and market surveillance in general. However, with a 70% response rate, the findings may not fully represent the broader population of PPATs, so caution should be exercised when generalizing the results. As pointed out in section 4.1.1, the under-representation concerns mostly entities outside the EU, smaller entities and, in terms of categories, mostly TSOs and brokers. The reported traded quantities in 2023 revealed significant market concentration, with 90% of all volumes covered by just six PPATs. These achieved above average scores, averaging 75.7% compared to the overall average of 64%. Additionally, while most PPATs have established surveillance units, either as separate entities or integrated within broader structures, a few still lack formalized

surveillance mechanisms. Besides, many surveillance staff work across multiple functions, not only Most PPATs report having adequate staffing levels and budgets for monitoring activities, but many desire improved IT tools. This indicates that while financial resources are generally sufficient, the existing surveillance tools may not be fully optimized to support surveillance activities

The survey measured the surveillance capabilities of systems, arrangements, and procedures, with an average score of 64%. The area with the highest score "Procedures", where the average reached 74% followed by "Arrangements" with 61% and "Systems" with 57%. In terms of overall rating, half of participants achieved a moderate scoring, 29% achieved a good scoring, and approximately 21% of PPATs had a low scoring.

Regarding PPAT types, energy exchanges had the highest scores, followed by brokers, TSOs, and regalung in a ruly pas, clearly exchanges had the impress society, numbers y problems, 1505, at cross border capacity exchanges. However, larger and longer established PPATs typically had highe scores, reflecting their greater resources for surveillance efforts. Additionally, those PPATs which tade both main commodities, electricity and natural gas, achieved higher scores than those trading only one

In summary, the survey provides insights into PPATs surveillance capability under REMIT, identifying strengths and areas for improvement. It highlights the need for continued development of surveillance systems, particularly IT tools optimization. Based on the survey results, ACER recommends the following priorities to PPATs:

- PPATs should focus on separating the surveillance function (internally or through outsourcing). Specialisation and professionalisation of staff and tools not only help to preven potential conflicts of interest but also lead to better results in terms of surveillance capabilities
- Direct intervention of the PPAT management into the surveillance function needs to be mitigated through effective policies. It should be totally prevented for areas relating to choice of methods, freedom to investigate and especially freedom to notify authorities.
- PPATHR noticies need to be adapted to protect surveillance staff from notential conflicts of interest. Only independent and well-functioning market surveillance can create trust among the market participants. Trust in the orderly functioning of trading is essential for the long-term success of any market venue. It is also advisable, that a suitable mix of staff competences is available to carry out monitoring work

Targeted audits of the surveillance functions should be performed more frequently, considering the surveillance specific needs of information and data security.

#### ACER PPAETs market surveillance

- Although the PPAT management should be informed without delay about suspicious findings, it needs to be excluded from any possibility to influence the notification process to ACER and the responsible NRA(s).
- Procedures for client/customer interaction with surveillance are often under-developed and need to be updated or improved

- The use of professional and certified systems to detect and notify suspicious behaviour is encouraged, if available for the specific needs of the PPAT. General analytical tools may be insufficient to produce reliable surveillance coverage. A mixture of professional tools and tailor-made solutions is likely to achieve the best results in terms of surveillance capabilities. Not having systems in place constitutes a breach of REMIT and as such can't be tolerated.

  Nevertheless, it is expected that the evolution of systems is gradual and goes in parallel with other surveillance elements, in particular sufficient and well-trained staff.
- The coverage of existing surveillance systems needs to be expanded to cover all tradable products. Only if this is achieved, manipulative behaviour across-products or asset classes can be detected in a sufficiently reliable manner.
- Surveillance functions at PPATs need to be more independent from other departments within the PPAT, in order to flexibly adjust alert parameters, and to uphold deterence through the effective protection of surveillance methods and thresholds.

Most of the above-mentioned recommendations seem to overlap with the results of the selfevaluation concluded by the PPATs surveillance staff; IT systems and tools are the greatest concern in terms of their availability, flexibility and capability to deal with the very specific requirements

ACER encourages all PPATs to verify their surveillance capabilities paying particular attention to the following situations reported in the survey:

- No surveillance function in place
- · Employees are not declaring potential conflicts of interest
- . The "detect analyse notify deter" procedures are not defined and formalised
- · No surveillance system in place.
- . PPAT management can influence content or block notifications (STORs) to be shared with

In general, all PPATs that identify the situations listed above, should take immediate action to address

Overall moderate surveillance capability of PPATs detected





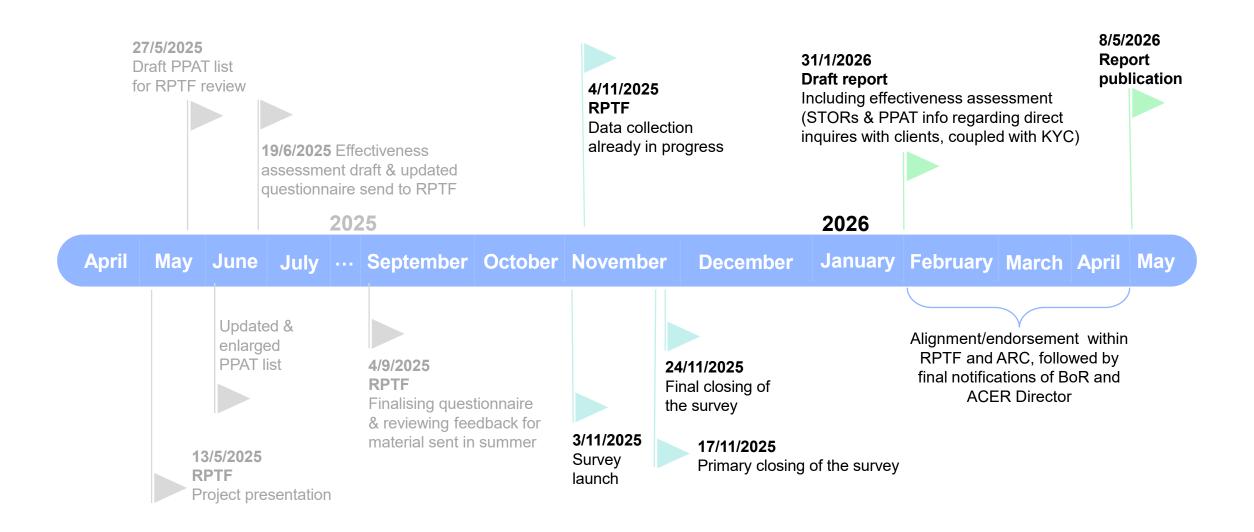
Report on Article 15(5)(a) of REMIT

**Key insights** 

Looking ahead



## Looking ahead







# Enhancing integrity through multi-stage monitoring

Report - REMIT II Art 15(5)(b)

Alessandro VESCIA
ACER



## Legal background

The purpose of the report is to fulfil the new legal obligation on the Agency according to Article **15(5)(b)** of the revised REMIT, which states that:

By **8 May 2025** and every year thereafter, the Agency shall, in cooperation with national regulatory authorities, **issue and make public a report with aggregated information** in compliance with applicable data protection law, excluding commercially sensitive information, on the implementation of this Article, in particular with regard to:

the national regulatory authorities' (NRAs) analysis of suspicious transactions,

NRAs' response to poor quality reporting

and non-reporting of suspicious transactions

and NRAs' related activities with regard to enforcement and penalties.



## **STOR – The process**

Person **P**rofessionally **A**rranging **T**ransactions

> potential breaches of REMIT Art. 3, 4 and 5 as requested by the revised

Market surveillance on Article 15 of REMIT II Suspicious **T**ransaction (and) Order Report via **ACER** Notification Platform

**Support and** ACER coordinate of Energy Regulators **NRAs N**ational Regulatory Analyse

**P**rofessionally Executing

Person

**T**ransactions

- Investigate
- Enforce / submit case to national court





### NRAs' analysis of the Suspicious Transactions and Order Report (STOR)

 Considering that the Article 15 obligations on PPETs only entered into force in November 2024, the first report considered exclusively the reporting activity of potential REMIT breaches by PPATs

### NRAs' response to poor quality STORs

The report outlines the methodology used to assess STOR quality and presents the results

## NRAs' response to non-reporting of suspicious transactions

- The report highlights NRAs' actions against PPATs violating REMIT Art. 15
- No NRA submitted notifications of potential breaches of REMIT Article 15 to ACER in 2023 and 2024

### NRAs' activities with regard to enforcement and penalties

The report provides information on the decisions issued by NRAs in 2023 and 2024



## **STOR – Quantitative analysis**

A breakdown of the potential REMIT breaches reported through STORs:

- The most reported breach remains potential infringements of REMIT Article 5.
- There is also a significant increase in reports of potential breaches of REMIT Article 4.
- Reports of other potential breaches remain broadly consistent with previous years.

REMIT breach	2023	2024
Market manipulation (Art. 5)	69	84
Disclosure of inside information obligation (Art. 4)	2	11
Insider Trading (Art. 3)	4	2
Combination of article 3, 4 and 5 REMIT breaches	2	5
Total	77	102



## **STOR – Qualitative analysis**

- Targeted Evaluation. STOR quality is assessed based on relevant categories of information, ensuring fairness and consistency by excluding non-applicable elements depending on the type of potential REMIT breach.
- Scoring System. Each STOR receives a quality score between 0 and 1, based on the completeness of applicable information, and is classified as:

**Good** > 0.7

**Fair** > 0.5 – 0.7

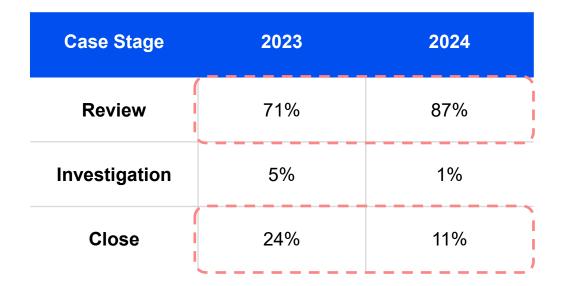
**Poor** ≤ 0.5

Quality	2023	2024	
Good	43 (56%)	83 (81%)	
Fair	30 (49%)	19 (19%)	
Poor	4 (5%)		



## NRAs' cases analysis

- Review. NRAs assess if there are reasonable grounds to investigate or close the case.
- Investigation. If the NRA considers that a
  potential REMIT breach might have occurred,
  an official investigation starts; it may end with
  closure, a warning letter, or evidence of
  breach.
- Enforcement. The investigation results are submitted to the competent national authority for a final decision.
- Close. Case ends with no breach, a warning, or a formal decision; outcome is shared with ACER.







- Case-Level Evaluation. The quality of a case is determined by averaging the scores of its associated STORs (if more STORs relate to the same potential breach).
- An overall improvement in the quality of cases in the review stage can be noticed, with more cases shifting from fair to good-quality.
- Poor-quality STORs may remain longer under review.
- Almost a quarter of cases notified in 2023 have been closed. As expected, the percentage is lower for cases notified in 2024.

Stage	Quality	2023	2024
Review	Good	47%	74%
	Fair	20%	14%
	Poor	4%	-
Investigation	Good	3%	-
	Fair	1%	1%
	Poor	1%	-
Close	Good	8%	8%
	Fair	16%	3%



## Report 15(5)(b): Key insights

## **Cooperation with PPATs**

 To improve the overall quality and significance of the STORs, NRAs should maintain, or establish if not already in place, regular meetings with PPATs to discuss market abuse reporting and STOR quality.

#### Reduction of cases under review

NRAs could consider acting more promptly in rejecting STORs which, upon initial review, are deemed irrelevant or that can be
de-prioritised.

#### **Adequate resources**

Some NRAs identified resource constraints, both in terms of staff and tools, as one of the challenge in analysing and
investigating STORs. NRAs mitigate resource constraints with adequate procedures to prioritise and analyse the STORs.

#### Communication with ACER

- ACER recommends that NRAs promptly notify ACER upon initiating any investigation into potential REMIT breaches where they have reasonable grounds for suspicion.
- Additionally, to ensure that NRAs perform their tasks under REMIT in a coordinated and consistent manner, ACER encourages NRAs to provide timely updates on the progress of their cases.

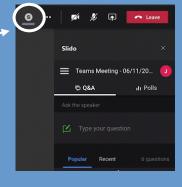


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# ACER investigatory mandate: Update on implementation

Martin GODFRIED

**ACER** 





- Introduction
- Implementation status
  - Department
  - Governance
  - Training
  - IT tools
  - Procedures
- Department structure
- Progress and pending work





# New investigatory mandate\* complement the very important work of NRAs

- ACER and NRAs play a key role in detecting and preventing market abuse in Europe's wholesale energy market.
- ACER's new mandate to carry out cross-border investigations complement and do not replace the very important work of NRAs who alongside ACER protect consumers and business from wholesale energy market abuse.
- ACER will avoid double-work and will not investigate a cross-border case that is already being investigated by NRAs.





## Introduction: a 3-stage implementation process

## Early implementation programme



Implementation stage



Operational stage

- From 1st Feb until Sept 2024.
- Before the allocation of staff to the new dept.
- High level implementation.

- From September 2024 until 2026.
- Implementation details.
- Recruitment of critical mass.

- From second half 2026.
- First cases under investigation.

- ACER is implementing the new competences according to best practices.
- 11 posts are foreseen for ACER's investigation tasks gradually allocated until 2027.



## Overview of projects for implementation



- Recruitment strategy
- Structure
- Roles
- Tasks
- Socialise values/trust



GOVERNANCE

- Coordination ACER-ESMA
- National regulatory authorities for energy
- Internal coordination procedures



**TRAINING** 

- Skills matrix
- Training on REMIT
- Performing investigations
- Performing on-site inspections



IT TOOLS

- Case management tool update
- Request for information tool
- eDiscovery tool
- Registry

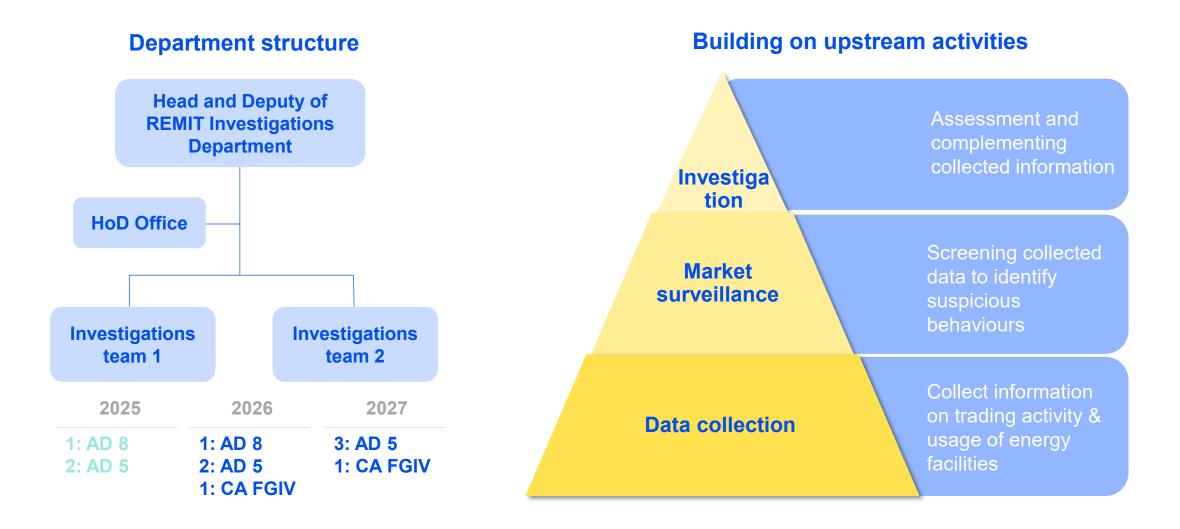


**PROCEDURES** 

- Performing investigations
- On-site inspections
- Requesting information
- Structured interviews
- Periodic penalty payments



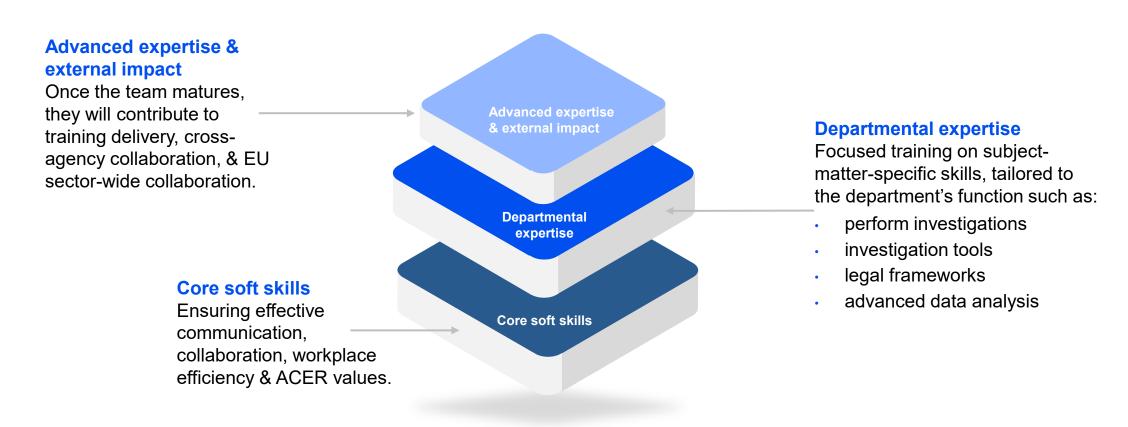
## Department structure and recruitment state of play





## Training: from soft skills to specific skills

For the new mandate, a learning plan structured in a **three-tiered learning pyramid**, ensuring a strong foundation, specialised knowledge and eventual leadership in the field.





## Procedures: key stages of the investigation report\*



#### **Pre-investigation stage**

- Review of potential breach based on an Initial assessment.
- Investigation at NRA's request.
- Assessment of conditions and jurisdiction.
- Decision on prioritisation of the investigation case.
- Notification to NRA(s) and objection (Article 13(4)).

#### **Investigation stage**

- Cooperation with NRAs (Article 13e).
- Launch of investigation and use of mandate.
- Handling noncompliance.
- Evidence collection and evaluation.

#### **Reporting stage**

- Draft investigation report (Article 13(11)).
- Consult persons concerned on summary of facts.
- NRA response.

#### **Post-reporting stage**

- Annual summary (Article 13(12)).
- Evaluation stage.

\*Non-comprehensive.



## Progress overview and key pending work











**Progress** indicator



**Progress** indicator



**Progress** indicator





**Progress** 

indicator

*Implementing* dedicated recruitment strategy

Ensuing effective enforcement of ACER's investigations report by Member States in close and active coordination with NRAs

Careful design and implementation of adequate training programmes

Timely implementation of secure IT tools for investigations

Designing ACER's investigations processes based on best practices



# **Q&A** session

#### Connect to Slido in your preferred way

- Directly in MS Teams
- Through <u>www.slido.com</u> using #REMIT
- Scan the QR code below
- Use the direct link:

https://app.sli.do/event/h1awKyyaM4ZYa5pkzFaXNZ

Due to high number of questions and for time reasons, not all questions may be addressed during the session, including those of technical nature or pertaining to specific cases.





